

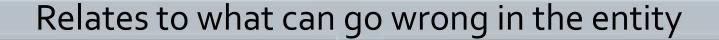
#### LEARNING OBJECTIVE

"Understanding application of Risk Based Auditing Approach in FA."

#### **OVERALL AUDIT RISK**

### Incorporating Risk Based Approach in FA

Deciding how much risk is affordable vis a vis expressing a wrong opinion



Assessing Risks in the Operation

Probability of occurrence

Significance/Impact

Assessing Controls Effectiveness for Mitigation

Estimating required assurance from the audit procedures

#### **ASSESSING AUDIT RISK**

"Audit Risk" is the maximum risk that material misstatements exist but the auditor fails to detect and report these.

Materiality and Audit Risk are key parameters of an audit. • In deciding about how much audit effort is required

#### CONSIDERATION

Materiality is estimated keeping in view mainly the clients considerations.

Audit Risk is decided on the basis of auditors consideration

#### **PURPOSE OF ASSESSING AUDIT RISK**

How much professional exposure risk does the auditor have the heart to accept?

# **Factors Affecting AR**

Professional Exposure Risk is the risk of loss or injury to the auditor's reputation from events arising in connection with the financial statements reported upon.

 It is considered to be highest when there is a good chance that the financial statements and the audit report thereon will undergo a lot of scrutiny.

#### **FACTORS AFFECTING AR**



#### **FACTORS AFFECTING AR**

#### **Reporting Considerations**

 include the number of users and the extent to which they rely on the entity's financial statements and audit report.

#### **Ease of Auditing**

• Factors to be considered here could include the practical availability of audit evidence and the existence of an audit trail.

# Guidelines – Audit Risk

95%	97%	<del>99</del> %
<ul> <li>The most common level of overall audit assurance should probably be 95%.</li> <li>This level should be appropriate for the vast majority of audit entities.</li> </ul>	<ul> <li>97% should be adequate for virtually all of those few public sector entities that are so sensitive ("high risk") that a level higher than 95% is considered necessary.</li> </ul>	<ul> <li>It should be very rare, restricted to entities :</li> <li>have significant outside users who rely extensively on the financial statements; and/or</li> <li>are so susceptible to material misstatement and are so politically sensitive and/or receive so much publicity that, the auditor desires to use a very high level of overall audit assurance as one of the ways of restricting professional exposure risk.</li> </ul>

#### **ASSURANCE AND AUDIT RISK**

	Audit Risk	Certainty Level
Audit Risk and Certainty	0%	100%
are	10%	90%
the inverse of one another	20%	80%
	30%	70%
	40%	60%
	50%	50%
	60%	40%
	70%	30%
	80%	20%
	90%	10%
	100%	0%

Factor That Could Cause Auditor to Reduce Audit Risk (Seek a Higher Level of Overall Audit Assurance)	Applicable to This Entity
Entity is receiving a lot of bad publicity.	1
Entity is being privatised, transferred to another level of government, or turned into a special operating agency.	1
Entity is issuing new debt.	0
Entity is in financial difficulty (or expected to be in financial difficulty in the short term).	1
The financial statements have a large number of users who, are relying to a large extent on those statements and the audit opinion thereon.	1
Entity is very easy to audit (and consequently users expect the auditor to obtain a higher than usual level of assurance).	0
Other factor(s) (please specify)	

# **Overall Audit Risk-Key Points**

It is not the actual risk that, after completing the audit, material error will remain undetected in the financial statements.

Rather, it represents the maximum possible risk that the auditor is prepared to assume that error aggregating to more than materiality will remain undetected.

The actual risk is often considerably less.

# **Overall Audit Risk-Key Points**



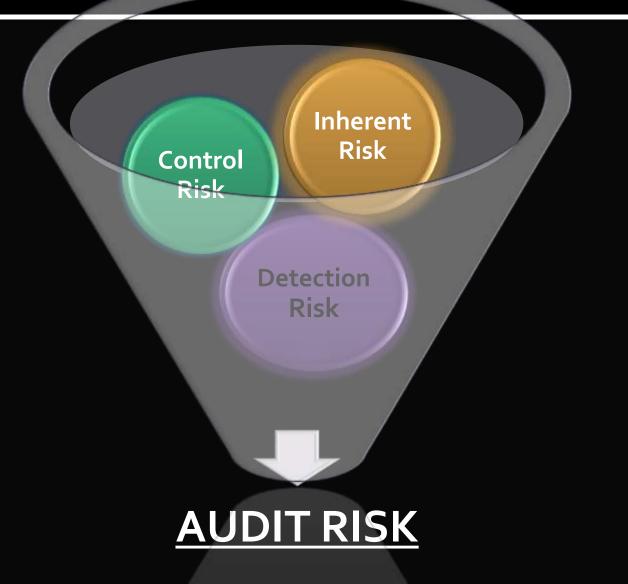
Overall audit risk does not include the risk of the auditor erroneously concluding that the financial statements are materially misstated.

The chance of this situation occurring is assumed to be negligible because, should the auditor's procedures lead to a conclusion that the financial statements are materially misstated,

- either the auditor or the entity would perform further procedures to ensure that this was indeed the case.
- These further procedures would usually lead the auditor to the correct conclusions.

# COMPONENTS OF AUDIT RISK

#### **COMPONENTS OF AUDIT RISK**



#### **INHERENT RISK**

Inherent Risk: the risk that, in the absence of preventive internal controls, a material error will occur in the process.

(i.e., probability of occurrence without any prevention)

# **Inherent Risk**

Inherent risk is the chance of material error occurring in the first place assuming that there are no internal controls in place. "Material error" may be one error or the sum of multiple smaller errors.

Inherent risk is evaluated to determine how much testing of internal controls and substantive testing the auditor needs to perform to achieve the desired level of assurance.

### **Inherent Risk and Audit Effort**



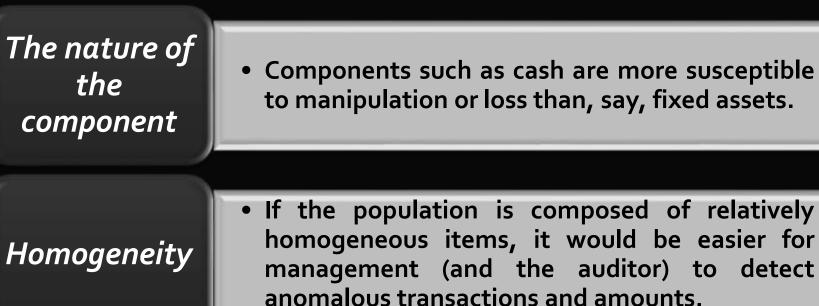
#### Examples

Fire at Swimming Pool Fire at oil storage site Fire at paper storage site

#### Examples

Fraud in recording check numbers Fraud in handling Fraud in Cash signing checks

# **Factors Affecting IR**



The volume of activity  If there are a lot of transactions being processed, the chances of an error occurring may be higher than if only a few transactions are being processed.

## **Factors Affecting IR**

Competence of the staff

• If staff are experienced and take their jobs seriously, there is a lower inherent risk

# The number of locations

 Entities operating out of a single location with a centralized accounting system may have a lower inherent risk than those operating out of many locations, each with its own accounting system.

The accounting policies being used

• Many components have a lower risk of error when the cash basis of accounting is being used than when the accrual basis of accounting is being used.

#### **Source of Information**

evaluation of inherent risk is based primarily on the auditor's knowledge of the entity and its environment.

This knowledge is acquired primarily while updating the understanding of the entity's business & processes.

#### **Assessing Inherent Risk**

The assessment of inherent risk is subjective, and requires the use of professional judgment.

• Most experienced and knowledgeable individuals on the audit team make the assessment of inherent risk.

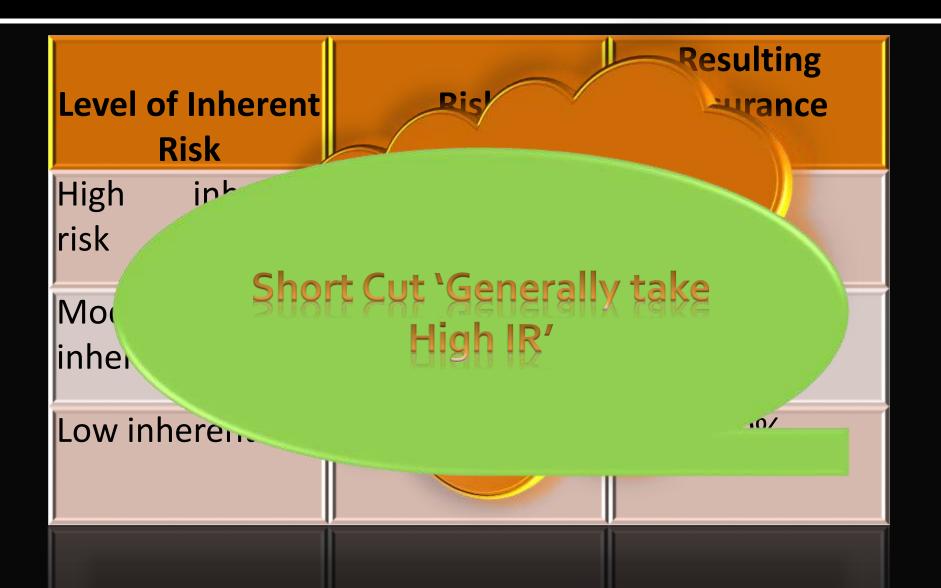
Inherent risk may differ by component and by specific financial audit objective.

• The risk of cash being improperly valued is low (*Measurement*), but the risk of cash not being complete (*Completeness*) may be quite high.

Inherent risk needs to be assessed throughout the audit.

• For example, if inherent risk is assessed as "low" at the general planning phase but numerous errors are found during the fieldwork phase, then the assessment of inherent risk may need to be revised.

#### **IR Guidelines**



#### **ESTIMATION OF INHERENT RISK**

Review of IR Assessment Performa

Factor	High/ Mod/ Low
The nature of the component, e.g. Susceptibility to loss or Susceptibility to fraud.	
The extent to which the items making up the component are similar in size and composition: The more homogeneous the component, the lower the risk.	
The volume of activity. If a lot of transactions are being processed, the chances of an error occurring may be higher than if only a few transactions are being processed.	
Capability of the staff processing the transactions: If the staff are experienced and take their jobs seriously, there is probably a lower inherent risk than if the staff are inexperienced or careless.	
Number of locations: Entities operating out of a single location with a centralised accounting system may have a lower inherent risk than those operating out of many locations, each with its own accounting system.	

Accounting policies being used: Many components have a lower risk of error when the cash basis of accounting is being used than when the accrual basis of accounting is being used.

#### **INTERNAL CONTROL RISK**

#### Internal Control Risk is

the risk that an error that has occurred/chance of occurring in the component and that could be material, will **not be detected** or **prevented** on a timely basis by the internal controls in place.

# **Control Risk**

Control risk is the chance that the entity's internal controls will not prevent or detect material error and is directly related to the effectiveness of the internal control structure.

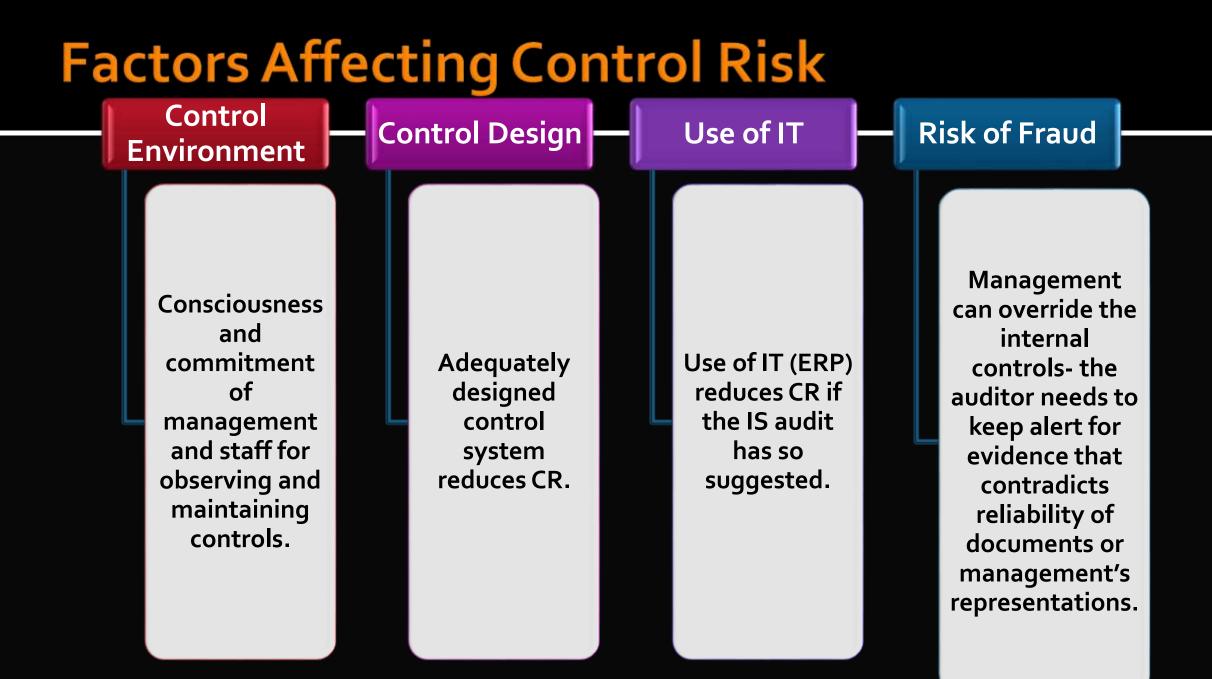
Control risk is evaluated at this stage as it limits the amount of assurance that the auditor can obtain from tests of internal control.

# **Control Risk and Substantive Testing**

More Assurance required from Substantive testing

Extensive Substantive Procedures Weak controls Design or implementation

**High CR** 



#### **Source of Information**



# **Assessing CR**

Control risk may differ by component and by specific audit objective and related compliance with authority objective.

• Entity may have devised very good controls over the payment process to ensure the validity and measurement of expenditures, but may have paid less attention to the completeness of those expenditures.

#### Control risk needs to be assessed throughout the audit.

• If control risk is assessed as "low" at the general planning phase but numerous internal control deviations (improperly approved supplier invoices, for example) are found during the fieldwork phase, then the assessment of control risk may need to be revised

#### **CR Estimation**

Review of Control Risk Assessment Form

	H/M/L
Factor	
Control Environment:	
A. Control consciousness	
B. Organization	
C. Competence of personnel	
D. Management Policy & operating style	
E. Management override	
F. Reporting	
G. Protection of Assets & Functions	
H. Internal Audit Function	

	H/M/L
Factor	
General Computer Controls	
A. Organization & Management	
B. Physical Controls	
C. Data access	
D. EDP Safeguards	
E. System software	
F. Application Development & Maintenance	
G. Operations	
H. Contingency planning	

	H/M/L
Factor	
Application Controls	
A. Organization & Management	
B. Processing & data	
C. Output	
D. Program changes	
E. Program maintenance	

	H/M/L
Factor	
Past Audit Experience	

# **CR Guidelines**

Level of Control Risk	Risk	Resulting Assurance
High (poor internal controls)	80%	Up to 20%
Moderate (moderate internal controls)	50%	Up to 50%
Low (strong internal controls)	20%	Up to 80%

# Meaning of Phrase 'Upto'

The reason for presenting "Resulting Assurance" as an amount "up to" a percentage limit

auditor may conclude that the control risk over the validity and measurement of payroll are "moderate"(50%). This means that the auditor can place moderate reliance (50%) on the internal control structure

To place moderate reliance on the internal controls the auditor must do a fair amount of testing of internal controls The auditor may decide that it is more efficient to place only limited reliance on the internal control structure and instead do detailed analytical procedures and use a large sample for substantive tests

In this case, even though the auditor may have been able to obtain a control assurance of 50%, the auditor decided to do only enough tests to support a 20% level of assurance

# Auditor's Objectives for Assessing Internal Controls

SU

To determine the <u>extent</u> of substantive audit procedures needed to support the required assurance.

# **Auditor's Objectives for Internal Controls**



Generally, reliance on internal control is the most efficient method of obtaining evidence in support of the completeness assertion (for example, verifying sales for the period).

However, it should be remembered that substantive testing must always be done.

## SuAuditor's Objectives for Internal Controls



To determine reliance on accounting records for "roll-forward" periods. When substantive procedures are performed at an interim date, such as verifying accounts receivable or counting inventories before year-end, considerable reliance will have to be placed on internal control for the "roll-forward" period (i.e. intervening period)to provide evidence of the continuing accuracy of the accounting records.

#### Excerice

Question 1: If the controls in one department are not reliable, should it affect the auditors view of the overall control environment?

- Answer: the auditor can assess control risk as "high" where controls are not reliable, and "low" in the other departments.
- The auditor should not attempt to come up with an aggregate risk assessment.

**Question 2:** How would the auditor's assessment be affected if the authorization controls are working and the accounting controls fail more often than not?

- **Answer**: The auditor may decide to rely on the authorization controls, but cannot rely on the accounting controls.
- Since the auditor would need to take a substantive approach because of the poor accounting controls, relying on the authorisation controls would not likely reduce the amount of the required substantive testing. Therefore, the most cost effective approach would likely be to assess control risk for the particular transaction cycle as high and audit accordingly.

#### Excerices

**Question 3: What** aggregation and consolidation mechanism should be used to develop an overall assessment of the control environment prevailing in the Government.

- Answer: Because the Government is made up of many sub-entities, each of which has its own risk profile, it is not appropriate to try to derive an aggregate risk assessment.
- Separate control risk assessments are made for each financial audit and compliance with authority audit objective for each component, within each subentity.

## **DETECTION RISK**

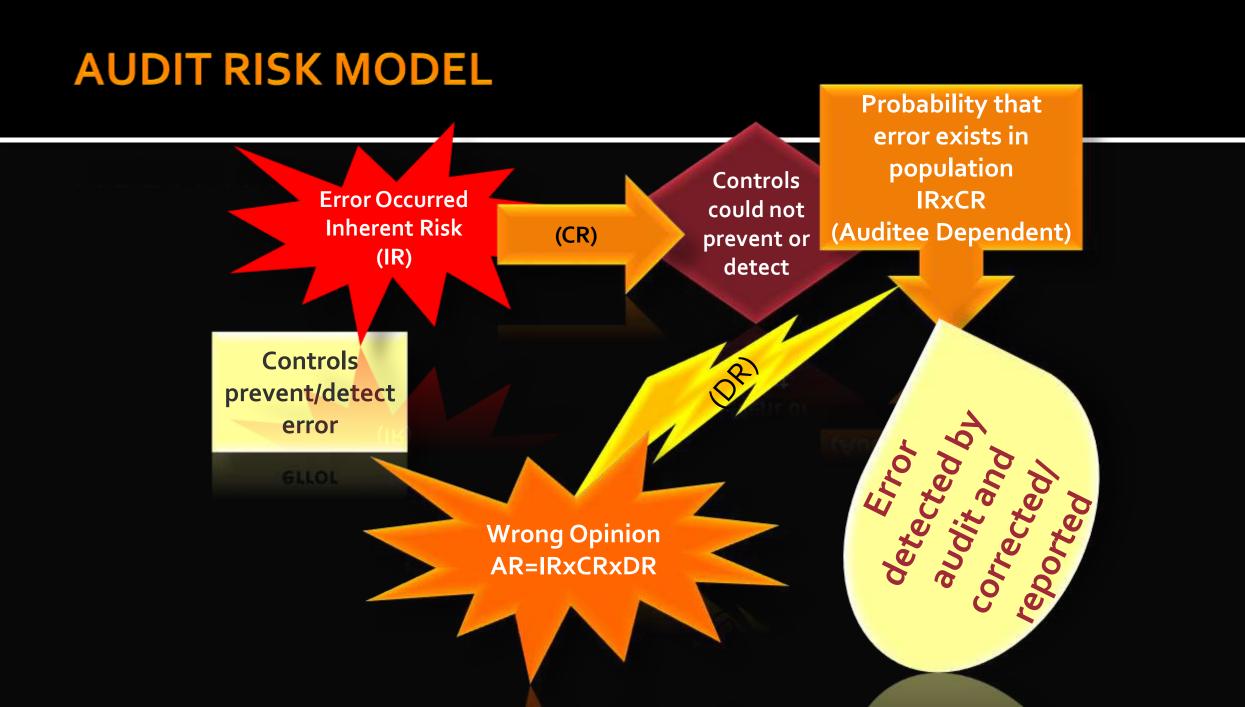
Detection Risk is the risk that the auditor's procedures will not detect an error that exists in the component and that could be material.

### **DETECTION RISK**

Detection Risk corresponds to the assurance required from the substantive procedures of the auditor

The basic theory- for errors adding up to more than materiality to remain in the accounts at the end of the audit (audit risk - AR), all of the following must have happened:

The errors must have occurred in first place (inherent risk - IR); The internal controls must have failed to prevent or detect the errors (control risk - CR); and The auditor's substantive procedures (analytical procedures and substantive tests of details) must have failed to detect the errors (detection risk - DR).



The risk model can be expressed by the equation:

IR

#### OAR = IR x CR x DR

where:

- OAR = overall audit risk ;
  - = inherent risk;
- CR = internal control risk; and
- DR = detection risk.

There is an inverse relationship between the auditor's assessments of inherent and control risks on the one hand and the extent of reliance on substantive testing on the other. DR =AR IRxCR Assurance = 1 - DRIf inherent risk is low and internal control risk is low, the auditor can reduce the amount of assurance from substantive procedures.

Inherent risk and Internal Control Risk differ from Detection Risk as they are beyond the control of the auditor.

Risk relates to audit procedures. In developing an audit strategy the auditor designs sufficient substantive procedures to reduce detection risk to a level that, in the auditor's judgment, results in an appropriately low level of audit risk

Different combinations of risk are possible while keeping the audit risk constant. This suggests that different audit strategies may be adopted to obtain sufficient audit assurance

The focus of the risk model is on controlling the maximum audit risk level for an audit.

# **SPLITTING DETECTION RISK**



#### **Detection Risk is actually a combination of two risks:**

Analytical procedures risk (AP)

is the probability that analytical procedures will fail to detect material errors, and

Tests of detail risk (TD)

is the probability that test-of-detail procedures will fail to detect material errors.

The two types of procedures are considered independent, so detection risk is: DR = AP x TD,

The expanded risk model is: OAR = IR x CR x AP x TD





Audit risk consists of three components

The inherent risk and control risk components are beyond the auditor's control and are merely assessed by the auditor

Detection risk is controlled by audit procedures

Detection risk is inversely related to the other two components

# Summary



The risk assessment model is critical for planning purposes  in deciding how much evidence is required from each source of the three sources of assurance

Auditors cannot rely entirely on an estimate of zero inherent risk to the exclusion of other audit procedures. Thus, you cannot have the condition:

OAR = IR (=0) x CR x DR = 0

Auditors cannot place complete reliance on internal control to the exclusion of other audit procedures. Thus, you cannot have the condition:

OAR = IR x CR (=0) x DR = 0

Auditors would not seem to exhibit due audit care if the risk of failure to detect material errors and irregularities was too high, for example:

OAR = IR (=0.80) x CR (=0.80) x DR (=0.50) = 0.32

Auditors can choose to rely almost exclusively on evidence produced by substantive procedures, even if they think inherent risk is high and internal control is not very good. For example, this combination is acceptable (provided OAR = 0.02 is acceptable):

 $OAR = IR(=1.00) \times CR (=1.00) \times DR (=0.02) = 0.02$ 

Whether the auditor's conclusion is appropriate?  Mr. Ibrahim has participated in the audit of department of customs for five years, first as an assistant auditor and the last two years as the senior auditor. He has never seen an accounting adjustment recommended. He believes the inherent risk must be zero.

Whether the auditor's conclusion is appropriate?  Mr. Zaka has just (November 30) completed an exhaustive study and evaluation of the internal accounting control system of department of customs (fiscal year ending December 31). He believes the internal control risk must be zero because no material errors could possibly slip through the elaborated error-checking procedures and review

Whether the auditor's conclusion is appropriate? The field Auditor Mr. Ahmad have reviewed the operations exhaustively and developed complete understanding of the operations of the entity based on his five years audit experience of the entity. Last year he pointed many accounting errors and irregularities. There is no evidence that the entity has made improvements. So he decided to rely mainly on substantive testing so he used DR as 2% while starting this year's audit.

• Planned DR was 10%

# **Determining Mix of Tests**

Total Population AR = 5% Assurance Required = 95%

IR = 40% Assurance obtained = 60% Further Assurance Required = 35%

Correct Population Corresponding to IR 60%

Correct Population corresponding to CR = 8% of total population

CR = 80% Assurance obtained = 20 % of remaining 40% = 8% Further Assurance Required = 40% - 8% = 32% Correct Population Corresponding to IR 60%

Correct Population corresponding to CR = <u>8% of total population</u>

DR = 15.625% Assurance obtained = 84.375 % of remaining 32% = <u>27% of Total Population</u>

Total Assurance obtained = 60%+8%+27%=95%

Correct Population Corresponding to IR = 60% of Total Population

# EXAMPLE (Direct Substantive Approach)

#### <u>RISKS</u>

- AR = 1%
- IR = 40%
- CR = 100%
- DR = (0.01) / (0.4 × 1)
  - = .025 = 2.5 %

#### <u>ASSURANCE</u>

- 99% Overall Assurance Required
- **60%**
- **0%**
- 97.5% of 40% IR = 39%
- Total attained assurance = 60 + 39
  - = 99%

# EXERCISE

20 min

**Problem 1:** Assume that OAR is taken as 1% and IR =40%. Control risk assessment resulted in CR-20%. Calculate;

- Detection Risk (DR) from Audit Risk Model
- Assurance Distribution.

Problem 2: Assume that OAR is taken as 2% and IR =40%. Control risk assessment resulted in CR-20%. Calculate;

- Detection Risk (DR) from Audit Risk Model
- Assurance Distribution.

# Solution 1:

#### <u>RISKS</u>

- AR = 1%
- IR = 40%
- CR = 20%
- DR = (0.01) / (0.4 × 0.2) = = 0.125 = 12.5 %

#### <u>ASSURANCE</u>

- 99% Overall Assurance Required
- **60**%
- 80% of 40% error picked=32%
  - 87.5% of remaining 8% errors = 7%
- Total attained assurance = 60 + 32
   +7

# Solution 2:

#### <u>RISKS</u>

- AR = 2%
- IR = 40%
- CR = 20%
- DR = (0.02) / (0.4 × 0.2)
  = 0.25 = 25 %

#### <u>ASSURANCE</u>

- 98% Overall Assurance Required
- **60**%
- 80% of 40% error picked=32%
  - 75% of remaining 8% errors = 6%
- Total attained assurance = 60 + 32
   +6

